

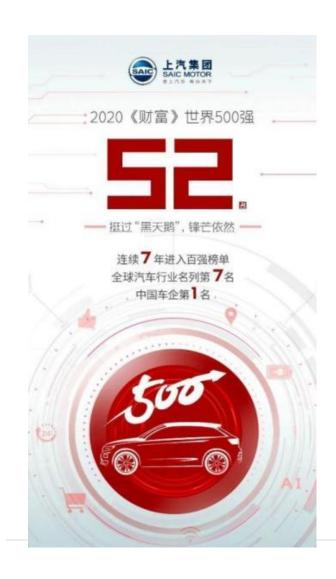


上汽红岩充换一体重卡应用概况

Overview of SAIC Hongyan charge & change electric heavy Truck

2021-12

上汽集团概况/SAIC Motor Overview



FORTUNE 500

- ✓ 2020年 连续 年进入《财富》百强名单 Entered the Fortune 100 list for 7 consecutive years in 2020
- ✓ 2020年 全球汽车行业排名第⁷位
 Ranked 7th in the global automotive industry in 2020
- ✓ 2020年中国车企第¹名
 No. 1 in China's auto companies in 2020



上汽集团全球布局/SAIC Motor's global layout

香港公司 上汽加州创新中心(硅谷) 4个海外生产研发基地 香港投资 4 overseas production 上汽加州技术风投公司 (硅谷) R&D bases 上汽中东(迪拜) 北美公司(底特律) 上汽越南(河内) 上汽英国技术中心 上汽泰国罗勇基地 13个海外营销服务中 上汽英国销售公司 上汽泰国销售公司 13 overseas marketing 欧洲公司 (卢森堡) service centers 上汽印尼基地 上汽南非(约翰内斯堡) 上汽伊朗(德黑兰) 上汽以色列创新中心 (特拉维夫) 上汽澳大利亚 (悉尼) 近500个海外网点 Nearly 500 overseas 上汽埃及(开罗) sales outlets 上汽南美(圣地亚哥) ■ 生产研发 ■ 投资平台 营销服务 ■ 国际贸易



上汽集团与上汽红岩/ SAIC Motor and SAIC Hongyan

上汽集团在售整车品牌 (共计15个)
SAIC Motor's vehicle brands on sale (15 in total)



2021国内新能源重卡市场概况/Overview of the domestic new energy heavy truck market

■ 2021年1~9月份全国销售新能源重卡稳步提升,共计5575辆,以牵引车为主,占比53%,其次为专用车,占比31%; From January to September of 2021, the national sales of new energy heavy trucks increased steadily, totaling 5,575, Mainly tractors, accounting for 53%, followed by special vehicles, accounting for 31%;

■ 红岩新能源重卡销售8月开始上量,1-10月累计销量份额9.92%,排名第6。

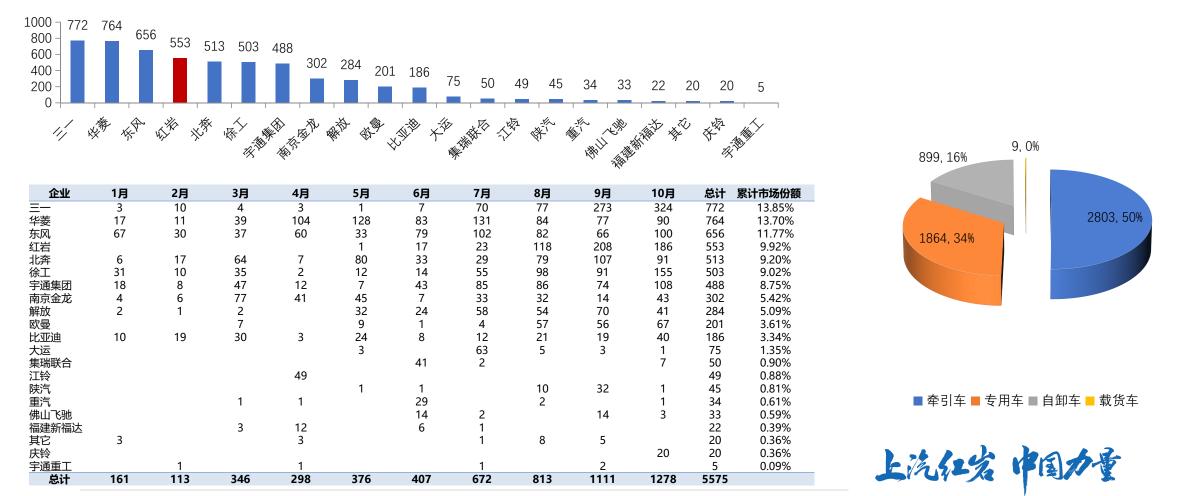
Hongyan New Energy heavy truck sales have increased from August, with a cumulative sales share of 9.92% from January to October, ranking sixth.;



2021国内新能源重卡市场概况/Overview of the domestic new energy heavy truck market

新能源1-10月销量企业分布 New energy heavy duty truck Sales by OEM from Jan. to Oct.

新能源1-10月销量车型分类 New energy heavy duty truck Sales by type from Jan. to Oct.



数据来源:2021年1-10月保险数据,GVW≥14T,含纯电动和燃料电池/Data source: Insurance data from January to October 2021, GVW≥14T, including pure electric and fuel cells

新能源重卡应用场景/ New Energy Heavy Truck Application Scenarios



28

- 1、经济续航里程≤150km/ Economic cruising mileage≤150km
- 2、能源补充设施/ Energy supplement facility
- 3、法规限制(如危险品车) Regulation restrictions (such as dangerous goods vehicles)
- 4、TCO价值/TCO

| | 牵引车(T) | 自卸车(K) | 载货车(C) | 专用车(S) |
|-----|---|--|-------------------------------|--------------------------------------|
| | 长途高速标载 (T1) | 城建渣土 (K1) Urban muck transportation | 日用百货(C1) Daily necessities | 商砼运输 (S1) Concrete transportation |
| | 快递运输 (T2) | 砂石煤炭(K2) Sand and coal transportation | 绿通运输 (C2) | 市政环卫(S2) Municipal Sanitation |
| | 煤炭运输 (T3)/Coal transportation | 工程建设(K3) Engineering Construction | 入厂物流(C3) Inbound logistics | 粉粒物料车 (S3) |
| | 危险品运输 (T4) | 坑口运输 (K4) Pithead transportation | 快递快运(C4) | 清障车 (S4) |
| | 集装箱运输(T5)/container transportation | | 能源建材 (C5) | 危化品 (S5) |
| 景 | 轿运车 (T6) | | | 随车吊 (S6) |
| ene | 散装罐(T7) | | | 消防 (S7) |
| | 砂石料运输 (T8) Sand and gravel transportation | | | 畜禽运输 (S8) |
| | 重载运输 (T9)/Heavy-duty transportation | | | 冷链运输 (S9) |
| | | | | 中置轴轿运(S10) |

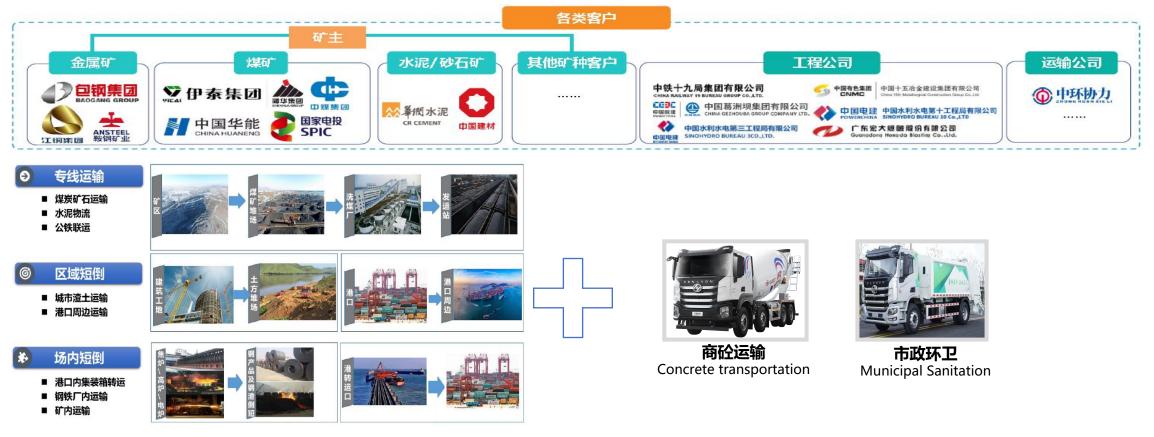




目标场景 Target scene

新能源重卡客户结构/New energy heavy truck customer structure

■ 受制于当前市场需求及换电站基础设施建设的限制,当前新能源重卡客户主要以行业B类客户为主。
Subject to current market demand and restrictions on the construction of power station infrastructure, current new energy heavy-duty truck customers are mainly business customers.



纯电动重卡客户痛点/ BEV heavy truck pain point

■ 纯电动重卡痛点/ BEV heavy truck pain point

1.购车成本高, 电池价占整车一半;

The cost is high and the battery price occupies half of the vehicle

2. 电池衰减焦虑:

Battery life concerns

3. 充电时间长,单次充电1.5-2小时;

Long charging time, 1.5-2 hours per charge

当前策略/ Current strategy

业务模式创新/ Business model innovation

未来策略 **Future strategy** 技术突破/

Technological breakthrough

1. 动力电池成本逐年下降;

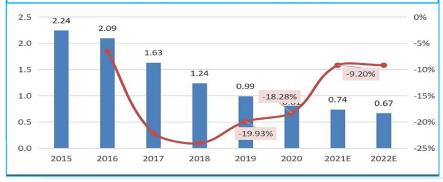
The cost of power battery is decreasing year by vear

2. 长寿命电池技术突破;

Long-life battery technology breakthrough

3. 快充技术突破。

Fast charging technology breakthrough



经销商 客户 (运力商 应用场景 动力电 动力电 代甲方支付 提供换电箱 控股 池回购 池和赁 换电箱总成 总成 换电站运营商 控股 · 致行能源

1、客户租赁动力电池,降低购车门槛;

purchase

2、客户无需担忧电池衰减;

3、换电3~5分钟,提高运营效率;

车电分离+换电模式/ Separation of car and battery + Change battery:

Customers do not need to worry about battery degradation

Change the battery for 3~5 minutes to improve operation efficiency

Customers lease power batteries to lower the threshold for car

换电重卡市场应用趋势/The market application trend of battery swap heavy trucks

换电重卡销量增长迅猛,已成为市场趋势,带动纯电动重卡销量的增长。

The rapid growth in sales of charge&change BEV heavy trucks has become a market trend, driving the growth of electric heavy truck sales.

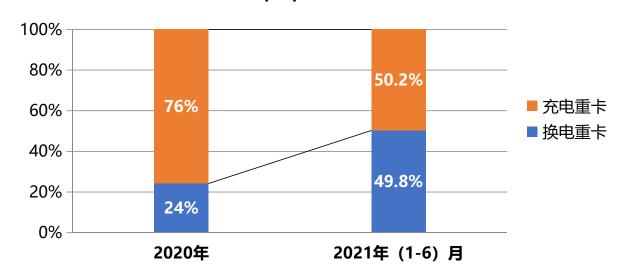
◆ 2021年上半年换电重卡销量占比上升到49.8%,相比2020年增长一倍。

In the first half of 2021, the proportion of the sales of charge and change BEV heavy truck risen to 49.8%, which has doubled compared with 2020.

◆ 2021年上半年纯电动车型整体销量也相比2020年同期上升了58%。

The overall sales of pure electric models in the first half of 2021 also increased by 58% compared to the same period in 2020.

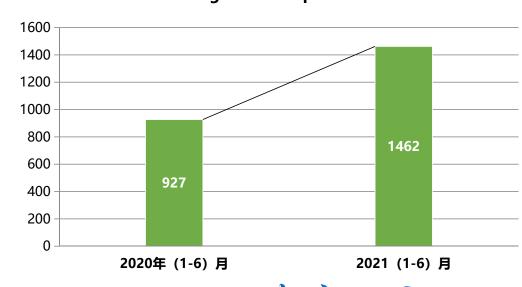
纯电动充/换电重卡销量占比 Pure charge BEV / charge&change BEV heavy truck sales proportion



数据来源:商用车上牌(上户)数据

Data source: Commercial vehicle registration data

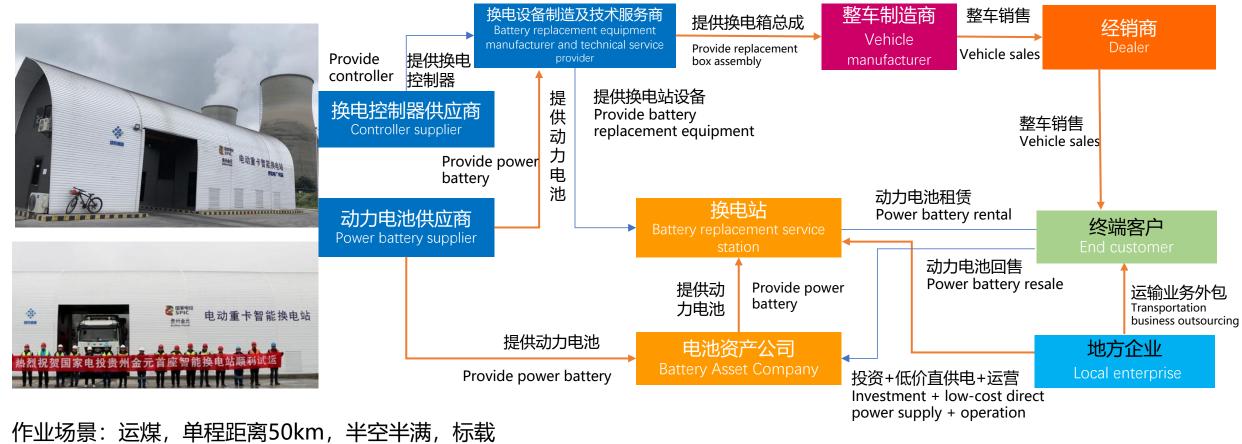
同期纯电动重卡销量对比 Comparison of pure electric heavy truck sales during the same period

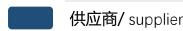


上汽红发中国力量

换电重卡生态链/ Charge&Change BEV heavy truck ecological chain

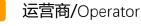
■ 以贵州金元电站场景为例,引入换电站运营方、电池资产公司两个相关方搭建车电分离模式。
Take the scenario of Guizhou Jinyuan Power Station as an example, introduce power-swap operators and battery asset companies to build a vehicle-electricity separation mode.





and half full, standard load;





Operating scenario: coal transportation, one-way distance of 50km, half empty

换电重卡经济性/ Economical of battery replacement heavy truck

- 以6x4换电牵引车为例,配备CATL282kwh动力电池。业务模式为用车方采购无动力车身,并租赁电池使用; Take 6x4 tractor as an example, equipped with CATL282kwh power battery. The business model is to purchase unpowered car bodies and lease batteries for use;
- 案例单车日均行驶里程300km,综合能耗为1.5kwh/km,年运行300天;
 For example, the average daily mileage of heavy trucks is 300km, the comprehensive energy consumption is 1.5kwh/km, and the annual operation is 300 days;

单车能耗经济性对比

| 计算期内 能耗经济性对比 | 电车 | 油车 |
|------------------|--------|-------|
| 单公里电费及服务支出 (元) | 0.945 | 2.475 |
| 单车每年电费及服务支出 (万元) | 9.072 | 23.76 |
| 单车每年电池租赁支出 (万元) | 12.00 | 0.00 |
| 单车每年节约能耗费用 (万元) | 2.6 | 88 |
| 单车5年累计节约能耗费用(万元) | 13.4 | 44 |
| 油电节约率 | 11.31% | |

单车购置成本及使用成本对比

| | 换电重卡 无动力车身 | 油车 | |
|----------------|---------------|-------|--|
| 采购价 (万元) | 40 | 36 | |
| 购置税 (万元) | 0 | 3.19 | |
| 计算期发动机保养费 (万元) | 0 | 2.40 | |
| 计算期尿素费 (万元) | 0 | 2.50 | |
| 合计 (万元) | 40 | 44.09 | |
| 单车节约成本 (万元) | 4.09 | | |
| 节约比例 | 9.27% | | |

统筹考虑能耗经济性、车辆购置成本和使用成本,5年单车合计节约17.53万元,油电节约总比例达10.76%

Considering energy consumption economy, vehicle purchase cost and use cost, a total of 175,300 RMB was saved in 5 years, and the total ratio of fuel and electricity savings reached 10.76%



换电重卡减碳能力/Carbon reduction capacity of battery replacement heavy trucks

每辆电动集卡全天行驶里程400km,按照每公里油耗0.4 升计算,100辆电动集卡可以减少燃油消耗584万升/年。

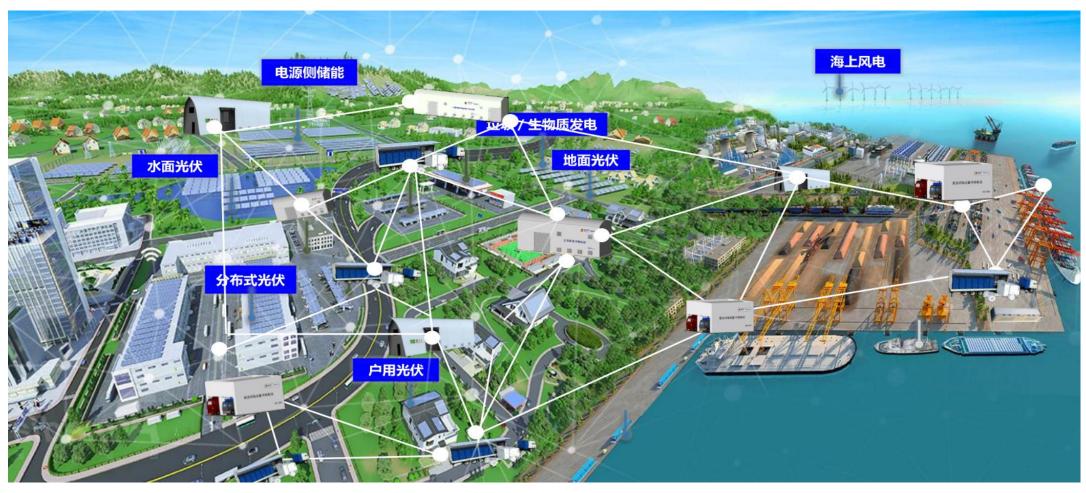
根据统计,每使用1干瓦时的清洁电力,就相当于节约了 0.32kg标准煤,同时减少污染排放 0.272kg碳粉尘、0.997kg 二氧化碳 (CO_2) 、0.03kg二氧化硫 (SO_2) 、0.015kg氮氧化物 (NO_X) 。根据计算的发电系统年度总发电量,具体年减排量如下表所示:



| 减排项目 | 首年减排 | 5年累计减排 |
|-----------------------|----------|----------|
| 节省标煤煤耗(t) | 7475.2 | 37376 |
| 减排碳粉尘(t) | 6353.92 | 31769.6 |
| 减排CO ₂ (t) | 23289.92 | 116449.6 |
| 减排SO2(t) | 700.8 | 3504 |
| 减排氮氧化合物(t) | 350.4 | 1752 |



绿色换电生态圈/Green Ecosystem of battery replacement



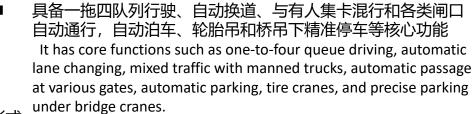


智能化应用-港口牵引/Intelligent application-Port traction









■ L4智能重卡覆盖LNG、纯电、燃料电池三种能源形式 L4 smart heavy truck covers three energy forms: LNG, pure electricity, and fuel cell





■ 应用智驾技术整体能耗下降10% Application of intelligent driving technology reduces overall energy consumption by 10%



智能化应用-港口AGV/ Intelligent Application-Port AGV





■ AIV覆盖纯电,燃料电池两种能源形式 AIV covers pure electricity and fuel cell two forms of energy



■ 具备港内道路自动换道、斜行、双向行驶、轮胎吊和 桥吊下精准停车等核心功能

It has core functions such as automatic lane changing, oblique driving, two-way driving, tire crane and precise parking under bridge crane in the port





■ 相对传统AGV,成本降低53%,重量降低45%,续航能力提升40%,车速提升62%

Compared with traditional AGV, the cost is reduced by 53%, the weight is reduced by 45%, the endurance is increased by 40%, and the vehicle speed is increased by 62%

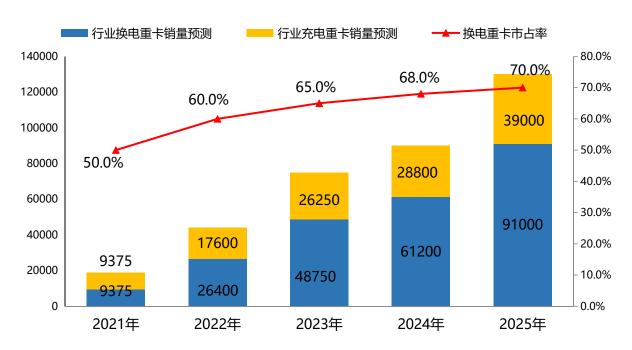


市场趋势预测/ Market trend forecast

■ 随着行业政策的利好及市场成熟,换电重卡的市场占比预计将逐年增大,至2025年达到70%,9万余台,25-30Gwh的总电量需求规模。 With the favorable industry policies and the maturity of the market, the market share of battery replacement heavy trucks is expected to increase year by year, reaching 70% by 2025, with more than 90,000 units, and a total power demand scale of 25-30Gwh.

| 分类/Classification | 2021F | 2022F | 2023F | 2024F | 2025F |
|--|-------|-------|-------|-------|--------|
| 新能源行业预测 (辆) New energy industry forecast | 18750 | 44000 | 75000 | 90000 | 130000 |
| 换电重卡行业预测(辆) Forecast of battery replacement heavy truck industry | 9375 | 26400 | 48750 | 61200 | 91000 |
| 换电重卡预测占比 Predicted proportion of battery replacement heavy trucks | 50.0% | 60.0% | 65.0% | 68.0% | 70.0% |

换电重卡销量预测占比Forecasted proportion of battery replacement heavy truck sales



数据来源:上汽红岩十四五规划+案头分析

Data source: SAIC Hongyan 14th Five-Year Plan + Desk Analysis







面向未来的上汽红岩第六代重卡

Future-oriented SAIC Hongyan sixth-generation heavy truck



国际级安全品质 International safety quality



乘用级舒适Passenger-grade
comfort



行业最全能源组合 The industry's most comprehensive energy portfolio



万变个性定制 Personalized customization





GENLYON H6

软件定义重卡 Software-defined heavy truck "HONGYAN"

THANKS 謝謝