

# A method of estimating workforce needs from charging infrastructure build-out for medium- and heavy-duty vehicles

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In recent years, clean energy companies and advocates have promoted the jobs benefits of public and private investments that support electric vehicles, charging infrastructure, and battery manufacturing.<sup>1</sup> Not as well understood is the specific job demand potential from constructing and installing charging infrastructure around the country. This brief outlines the analytical steps developed by the ICCT to estimate this charging infrastructure-related work, including electricity grid upgrades, to support projected zero-emission medium- and heavy-duty vehicle (ZE-MHDV) deployment in the United States. The example analysis presented here considers potential job demand from 2026 to 2032 that results from the investments driven by the Commercial Clean Vehicle Credit (45W) and the Advanced Manufacturing Production Tax Credit (45X) from the Inflation Reduction Act (IRA) of 2022.

## PROJECTING ZERO-EMISSION SALES AND STOCK DRIVEN BY TAX INCENTIVES

The ICCT's global emissions model, Roadmap, simulates different policy scenarios that affect the development of the ZE-MHDV market.<sup>2</sup> Roadmap results include estimates of future vehicle stock, sales, and performance metrics like fuel efficiency. The Market Potential scenario that we modeled for this brief is an update of the ZE-MHDV deployment scenario from a 2023 ICCT paper and reflects ZE-MHDV market growth fueled by electric

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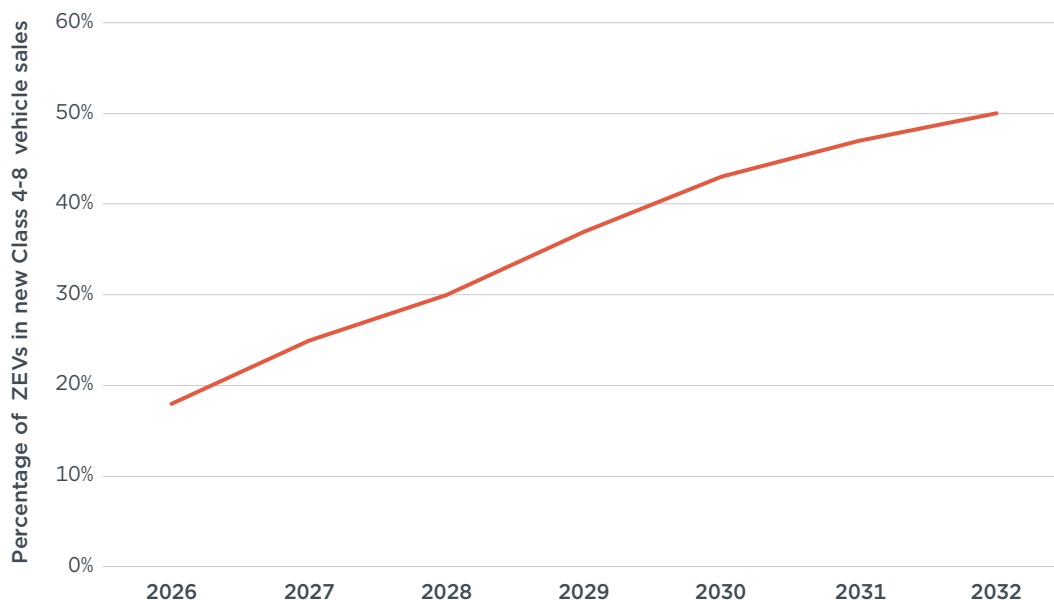
1 Environmental Defense Fund, "Production Underway at Dozens of U.S. Electric Vehicle Manufacturing Sites after Historic Levels of Investment," press release, January 8, 2025, <https://www.edf.org/media/production-underway-dozens-us-electric-vehicle-manufacturing-sites-after-historic-levels>.

2 Jonathan Benoit and Gabe Hillman Alvarez, *Roadmap v2.7 Documentation*, computer software, International Council on Clean Transportation, 2024, <https://theicct.github.io/roadmap-doc/versions/v2.7/>.

vehicle tax incentives.<sup>3</sup> As illustrated in Figure 1, the Market Potential scenario assumes immediate and robust acceleration of sales and a stock of approximately 1 million ZE-MHDVs by 2030.

**Figure 1**

**Annual ZE-MHDV sales share in the Market Potential scenario from 2026 to 2032**



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## MODELING CHARGING INFRASTRUCTURE NEEDS

The primary tool we used to project the energy needs of ZE-MHDVs and the associated charging needs is called HDV CHARGE.<sup>4</sup> It inputs the Roadmap model and publicly available traffic data. The aforementioned 2023 ICCT paper and a 2024 ICCT report provide full details of our charging infrastructure modeling methods.<sup>5</sup> A simplified schematic that illustrates our modeling framework used for this workforce needs assessment is in Figure 2.

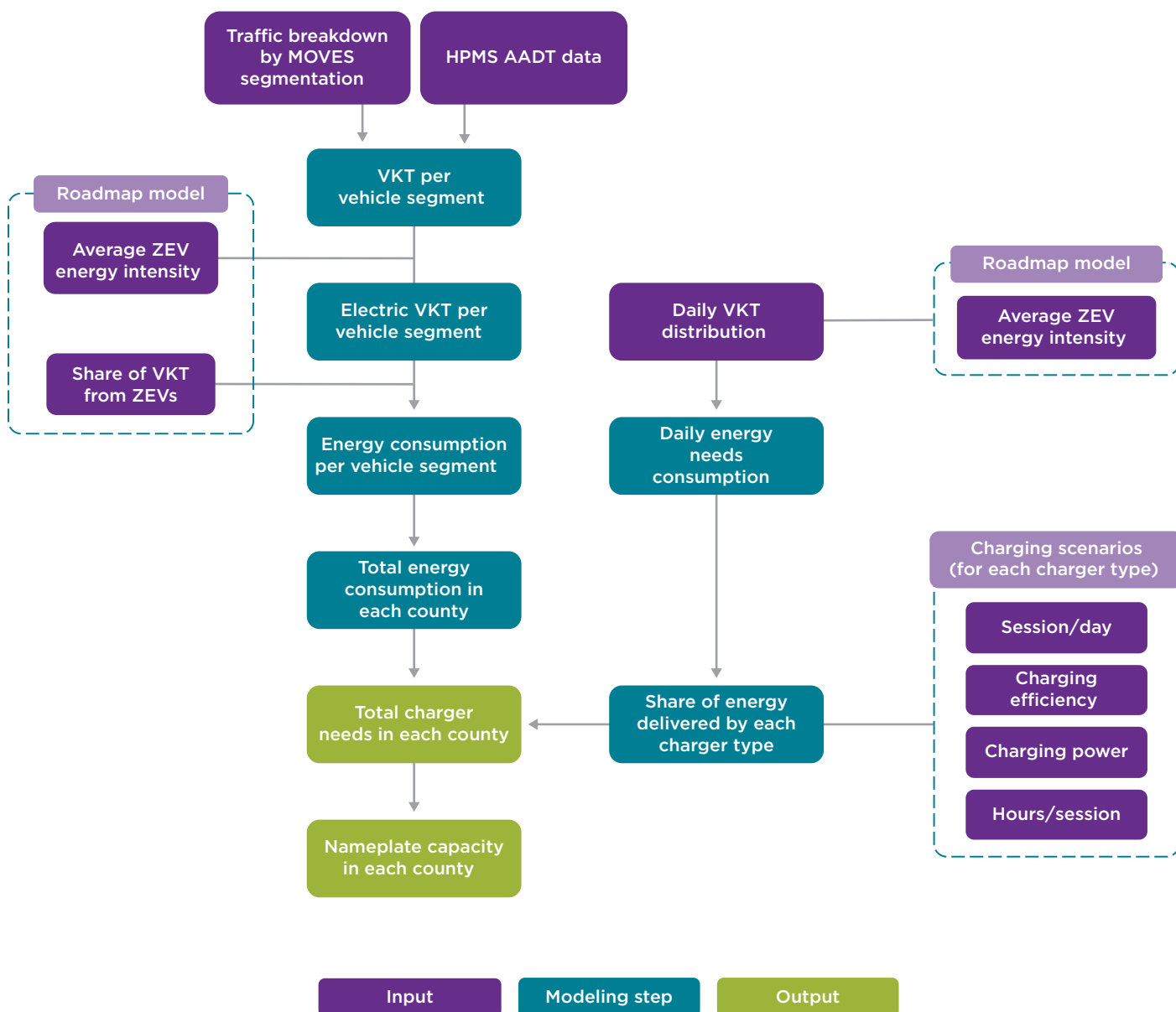
3 Pierre-Louis Ragon et al., *Near-Term Infrastructure Deployment to Support Zero-Emission Medium- and Heavy-Duty Vehicles in the United States* (International Council on Clean Transportation, 2023), <https://theicct.org/publication/infrastructure-deployment-mhdv-may23/>.

4 Pierre-Louis Ragon, et al., *HDV CHARGE v 1.0 Documentation*, computer software, International Council on Clean Transportation, 2025, <https://theicct.github.io/HDVCHARGE-doc/>.

5 Hamilton Steimer et al., *Powering Seattle Fleets: A Charging Infrastructure Strategy for Battery Electric Medium- and Heavy-Duty Vehicles* (International Council on Clean Transportation, 2024), <https://theicct.org/publication/powering-seattle-fleets-charging-infrastructure-strategy-for-battery-electric-medium-and-heavy-duty-vehicles-may24/>.

**Figure 2**

**Simplified schematic of the ICCT’s charging infrastructure modeling approach for this analysis**



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We first estimate the daily vehicle kilometers (VKT) traveled by using publicly accessible data of annual average daily traffic (AADT) from the Highway Performance Monitoring System and the U.S. Environmental Protection Agency’s Motor Vehicle Emission Simulator (MOVES4) model.<sup>6</sup> Using the energy efficiency factors from the Roadmap model, we then estimate the current energy demand from ZE-MHDVs and project their future energy needs in each county.

<sup>6</sup> U.S. Department of Transportation. *Data Access for Highway Performance Monitoring System (HPMS)*, accessed July 23, 2024, <https://data.transportation.gov/stories/s/Data-Access-for-Highway-Performance-Monitoring-Sys/3uu4-475a/>; Office of Transportation and Air Quality, *MOTOR Vehicle Emission Simulator: MOVES4*, computer software, U.S. Environmental Protection Agency, 2023, <https://nepis.epa.gov/Exe/ZyPDF.cgi?Dockkey=P101861V.pdf>; Steimer et. al, *Powering Seattle Fleets*.

To estimate the number and types of chargers, we then develop different charging power levels and charging session durations. Each vehicle segment is assumed to use up to three different charger power levels: overnight (19.2 kW to 200 kW), fast (350 kW), and ultrafast (1 MW). Table 1 lists the overnight charging power levels based on vehicles' battery capacities using the assumption that vehicles will charge at lower power during their longest dwell period, especially during off-peak periods, to avoid the need for expensive high-powered chargers and potential grid upgrades, and to avoid elevated electricity prices. Overnight dwell times for each segment are based on research from the National Renewable Energy Laboratory.<sup>7</sup> Fast and ultrafast charging times are set at 30 minutes for all vehicle segments.

**Table 1**  
**Overnight charging session duration and power levels by vehicle segment**

| Vehicle segment                          | Charger type | Charging session duration (hours) | Charger power level (kw) |
|------------------------------------------|--------------|-----------------------------------|--------------------------|
| Combination long-haul truck              | Overnight    | 5                                 | 200                      |
| Combination short-haul truck             | Overnight    | 9                                 | 100                      |
| Single unit long-haul truck (Class 4-5)  | Overnight    | 9.5                               | 50                       |
| Single unit long-haul truck (Class 6-8)  | Overnight    | 9.5                               | 50                       |
| Single unit short-haul truck (Class 4-5) | Overnight    | 11                                | 50                       |
| Single unit short-haul truck (Class 6-8) | Overnight    | 11                                | 19.2                     |
| Refuse truck                             | Overnight    | 11                                | 50                       |
| School bus                               | Overnight    | 17                                | 19.2                     |
| Transit bus                              | Overnight    | 10.5                              | 100                      |
| Other bus                                | Overnight    | 10.5                              | 100                      |

Results include county-level energy consumption, total charger counts, and nameplate capacity for different charger types and vehicle types. We then aggregate the results at the national level to reflect total cumulative demand. Table 2 presents national-level results for 2026–2032 under the Market Potential scenario and Table 3 shows the additional charging needs that arise each year, which is the difference between the two consecutive years.

<sup>7</sup> Matthew Bruchon et al., *Depot-Based Vehicle Data for National Analysis of Medium- and Heavy-Duty Electric Vehicle Charging* (National Renewable Energy Laboratory, 2024), <https://docs.nrel.gov/docs/fy24osti/88241.pdf>.

**Table 2**

**Projections of total cumulative chargers installed in the United States and nameplate capacity, 2026–2032**

| Year | Number of chargers | Nameplate capacity (MW) |
|------|--------------------|-------------------------|
| 2026 | 111,867            | 8,753                   |
| 2027 | 173,075            | 15,449                  |
| 2028 | 244,041            | 20,749                  |
| 2029 | 328,043            | 26,718                  |
| 2030 | 429,115            | 33,918                  |
| 2031 | 528,055            | 40,805                  |
| 2032 | 633,461            | 48,343                  |

**Table 3**

**Projections of annual additional chargers installed and nameplate capacity 2026–2032**

| Year | Number of chargers | Nameplate capacity (MW) |
|------|--------------------|-------------------------|
| 2026 | 45,823             | 3,245                   |
| 2027 | 61,208             | 6,696                   |
| 2028 | 70,966             | 5,300                   |
| 2029 | 84,002             | 5,969                   |
| 2030 | 101,072            | 7,201                   |
| 2031 | 98,940             | 6,886                   |
| 2032 | 105,406            | 7,538                   |

## CHARGING FACILITY PROTOTYPES

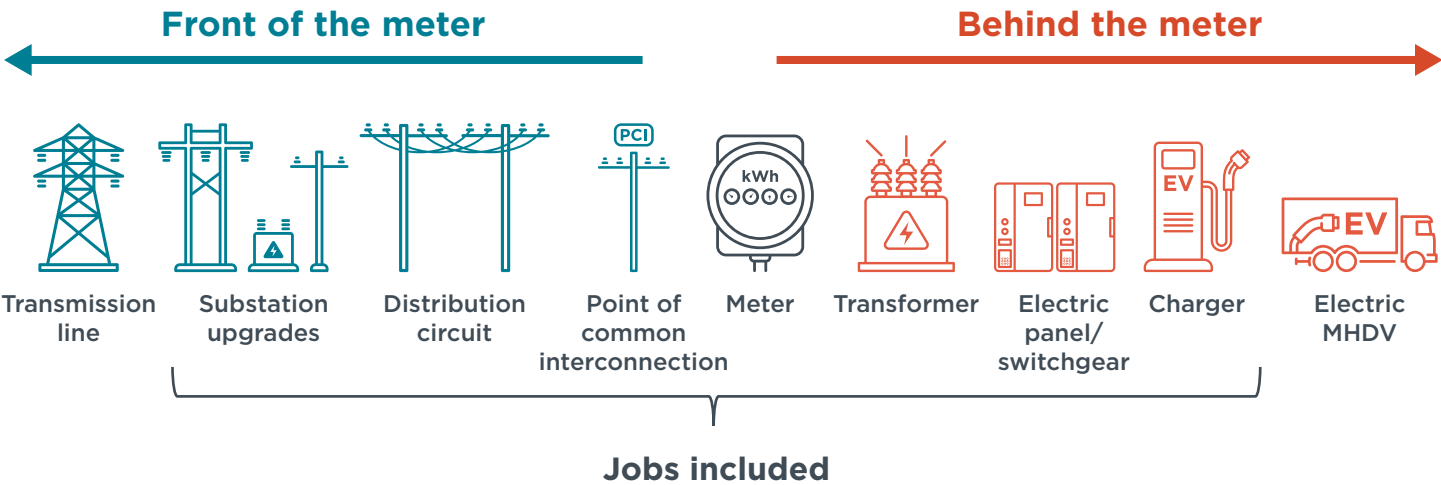
We contracted Black & Veatch (BV), an engineering, procurement, and construction consulting firm, to create prototypes of charging facilities using its extensive industry expertise. BV designed three prototypes: (1) a small depot charging facility; (2) a medium-size shared charging hub; and (3) a large corridor charging facility. BV assumed no managed charging systems are in place, and that new circuit upgrades are necessary to power each charging facility.

For each prototype, BV designed a representative schematic and data tables (see Appendix for all) that outline the tasks required to develop and construct each charging facility. The tables detail the job types involved in each task and the time required to complete those tasks, expressed in person-days and labor hours. A single task may involve multiple job types, such as construction manager, electrician, electrical engineer, lineman, equipment operator, and general laborer. For example, installing a distribution feeder typically involves two job types, lineman and general labor. The person-day metric reflects the number of full working days performed by an individual for a specific job type. Therefore, a job task requiring 4 person-days is assumed to be performed by an individual working over 4 working days. Labor hours are calculated by multiplying person-days by 8 hours per workday.

The tasks outlined in BV’s tables reflect each facility’s on-site behind-the-meter (BTM) infrastructure and the local electricity grid’s front-of-the-meter (FTM) infrastructure.

As illustrated in Figure 3, under BTM infrastructure is the customer-owned equipment downstream of the electric meter, including things such as on-site switchgear, charging stations, and wiring. Under FTM infrastructure is the utility-owned equipment upstream of the electric meter up to the distribution substation, including service feeders and transformers. The FTM infrastructure includes the addition of substation banks but not new substations; this leads to a conservative estimate of potential FTM work needed.

**Figure 3**  
**Scope of infrastructure job impact analysis**



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### ESTIMATING POTENTIAL JOBS

With the estimates from BV and our own charging infrastructure modeling results, we estimated potential job demand from 2026–2032. For depot chargers, the job estimates are based on the small depot charging facility prototype, and for public chargers, they are based on the large corridor charging facility prototype.

HDV CHARGE models only charging infrastructure needs based on vehicle energy requirements and not individual charging facilities. Additionally, as the prototypes from BV reflect a high-powered charging network, they are misaligned with our charging infrastructure modeling, which reflects greater reliance on lower-powered chargers for ZE-MHDVs. Therefore, for BTM job needs, we assume lower-powered chargers would have comparable labor needs to higher-powered chargers. To estimate the full-time equivalent (FTE) for each job task, we multiply its associated person-days per charger by HDV CHARGE’s charging results (Table 3) and divide the product by 240 workdays.<sup>8</sup> This is reflected in Equation 1:

$$Job\ type\ FTE\ each\ year = \frac{total\ person\text{-}days}{240\ workday} = \frac{new\ chargers\ each\ year \times \frac{job\ type\ person\text{-}days}{charger}}{240\ workdays} \tag{1}$$

8 Anh Bui et al., *Charging up America: The Growth of United States Electric Vehicle Charging Infrastructure Jobs* (International Council on Clean Transportation, 2024), <https://theicct.org/publication/us-ev-charging-infrastructure-jobs-jan24/>.

For FTM infrastructure jobs, we calculate how many charging facilities each county would have by comparing the county's total nameplate capacity to the capacity of BV's facility. We then multiply the ratio by the FTM job demand, measured as person-days per job type for the respective charging facility. Equation 2 reflects this process for a depot charging facility.

$$\text{Job type FTE each year} = \frac{\text{total person-days}}{240 \text{ workday}} = \frac{\frac{\text{nameplate capacity}}{4.4 \text{ MW}} \times \frac{\text{job type person-days}}{\text{project type}}}{240 \text{ workdays}} \quad (2)$$

In addition to producing FTM and BTM infrastructure job estimates based on BV's research, we also calculate jobs associated with BTM software and electrical maintenance and repair for chargers; this aligns with methods from prior ICCT work.<sup>9</sup> These jobs are calculated using Equation 1 but reflect the cumulative number of chargers that are operational each year (Table 2).

## IMPACT OF STUDY SCOPE

Before we present the results, it is important to understand the impact of the study's scope. First, the modeled job projections do not reflect individual jobs but rather the collective effort necessary to build the modeled charging infrastructure network, expressed as FTE. As there are many factors that may impact job needs, the study's FTE projections likely reflect a lower-bound estimate of discrete jobs. For example, the schedule and geographic location of charging projects may prevent workers from working on projects concurrently. Thus, if construction project schedules overlap, or if the distance between projects is too great, the resulting work will likely have to be done by different individuals. This would result in a greater number of jobs, even though the employees may not be working full-time.

Second, job demand results are greatly influenced by our charging infrastructure modeling from HDV CHARGE. Using the data from National Renewable Energy Laboratory meant we modeled a widespread charging network with relatively long dwell periods that allow for lower-powered charging. A different charging network that relies heavily on fast and ultrafast charging infrastructure may require additional grid upgrades and result in greater FTM job demand. Indeed, the prototypes designed by BV assume a greater portion of fast and ultrafast chargers than our charging infrastructure modeling. If all charging facilities for ZE-MHDVs reflected BV's prototypes, additional FTM jobs will be needed due to more extensive grid upgrades.

Third, we do not estimate job growth from the construction of new substations or transmission lines. Assessing information about a given region's distribution grid capacity, including whether a new substation or transmission line is required to serve the load from a new truck charging facility, would expand the scope of analysis and result in higher FTM job demand estimates associated with ZE-MHDV charging facility construction.

Fourth, the estimates are based on fixed prototype designs that lead to the same distribution of job types across states. Because charging facilities are expected to be designed based on customer needs, each will differ in things like number of chargers and power levels. Such differences in charging facility design would result in more

<sup>9</sup> Bui et al., *Charging up America*.

variable BTM and FTM job demand. These results are based on the metrics from BV and scale linearly with our charging estimates.

Lastly, BV’s work was based on its industry knowledge. Another company or utility performing similar work may have different estimates. The market is also rapidly changing, and the job demands for infrastructure build-out will likely change as designs evolve and firms gain more experience constructing charging facilities. Note, too, that early charging facilities are mostly in locations with existing grid capacity, which minimizes the need for grid upgrades that may delay project energization and increase costs. The job demands for future projects may be different if they are deployed in a more constrained grid environment. These impacts of the study scope are summarized in Table 4.

**Table 4**  
**Study design features and their impact on modeled job estimates**

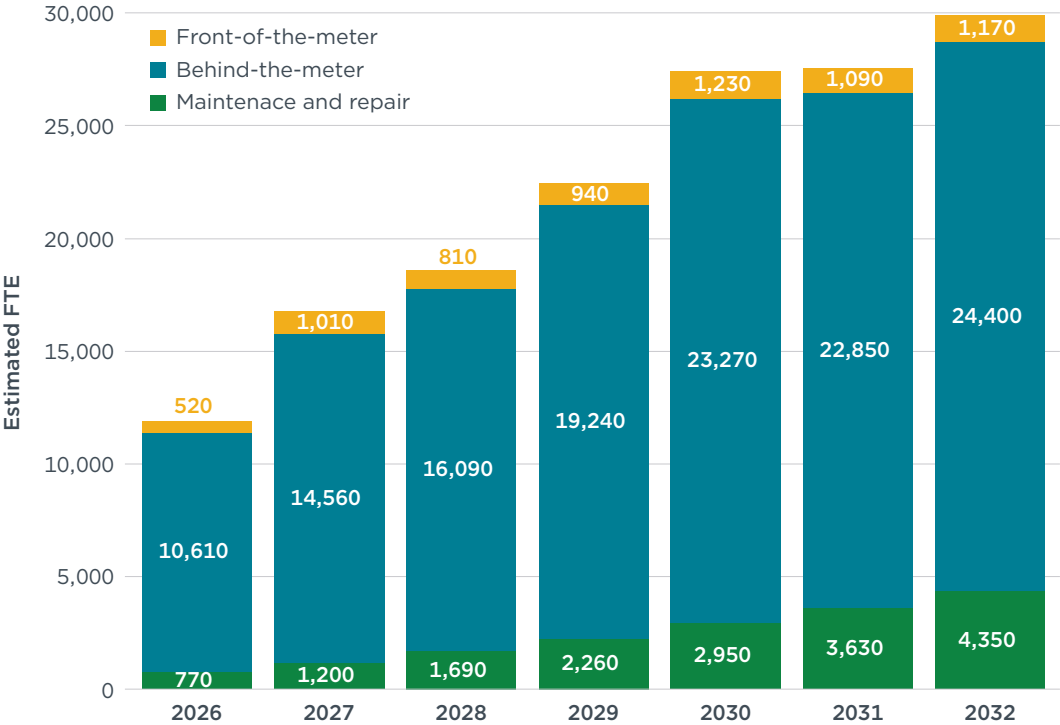
| Study design feature                                                                                                 | Impact on resulting job estimates          |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| Job demand expressed as FTE, not employed individuals                                                                | Results likely reflect minimum job demand  |
| Emphasis on lower-powered chargers means fewer grid upgrades                                                         | Reduced FTM job demand                     |
| FTM scope does not extend beyond new substation banks and thus does not account for all possible upstream job types  | Reduced FTM job demand                     |
| Fixed prototype design means no variability in project job demand                                                    | Reduced BTM job demand                     |
| Prototypes based on first generation facilities do not account for efficiency improvements or future grid challenges | Uncertain impact on BTM and FTM job demand |

**NATIONAL-LEVEL RESULTS**

The national- and state-level results for the Market Potential scenario are illustrated in the figures below and include which job types are in the highest demand. These estimates reflect the total FTE employment in each calendar year.

Figure 4 displays the projected FTM, BTM, and maintenance and repair job demand nationwide from 2026 to 2032. Based on the BV metrics, BTM jobs are 82% of job demand in 2032. As mentioned above, higher charger power levels or an expanded FTM infrastructure scope would increase the portion of jobs that are related to FTM infrastructure.

**Figure 4**  
**Estimates of additional FTM, BTM, and BTM, maintenance and repair job demand in the United States, 2026–2032**

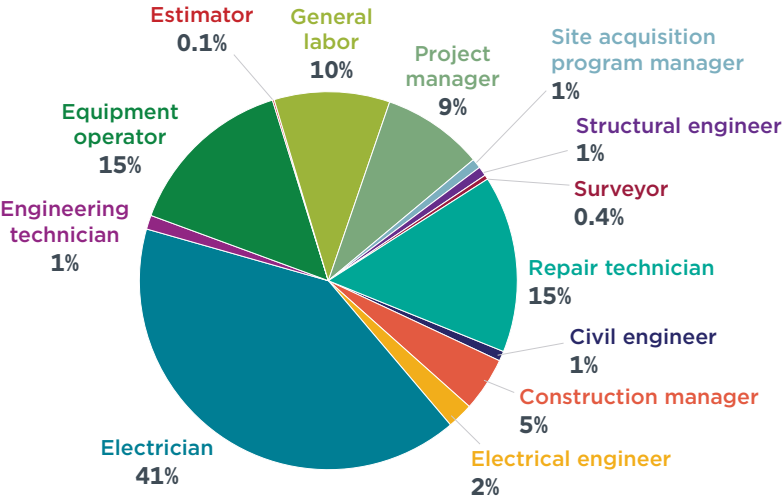


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*Note: FTM and BTM jobs reflect the work needed each year to build out the new infrastructure, and maintenance and repair jobs reflect work devoted to service for all the chargers installed.*

Figure 5 highlights the various BTM job types. Electrician, equipment operator, and repair technician are the three most dominant and together comprise 71% of BTM job demand.

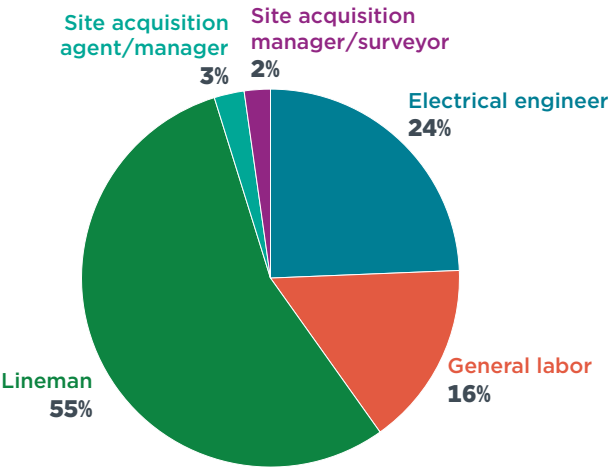
**Figure 5**  
**Estimated BTM demand by job type in the United States in 2032**



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Figure 6 shows the FTM job types. For these, lineman, electrical engineer, and general labor are the three most dominant. Together these three comprise 95% of FTM job demand.

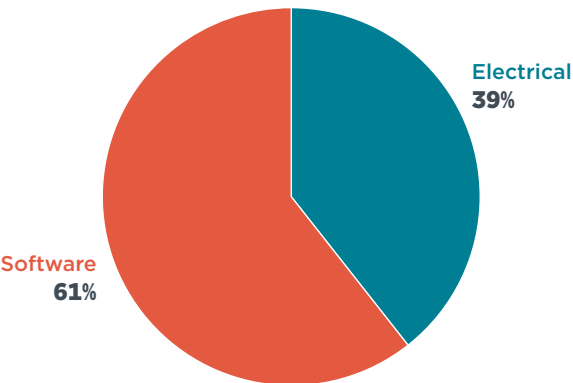
**Figure 6**  
**Estimated FTM demand by job type in the United States in 2032**



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Figure 7 illustrates the software and electrical maintenance and repair job demand. Software positions are the majority.

**Figure 7**  
**Estimated maintenance and repair job demand comparison in the United States in 2032**



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**STATE-LEVEL RESULTS**

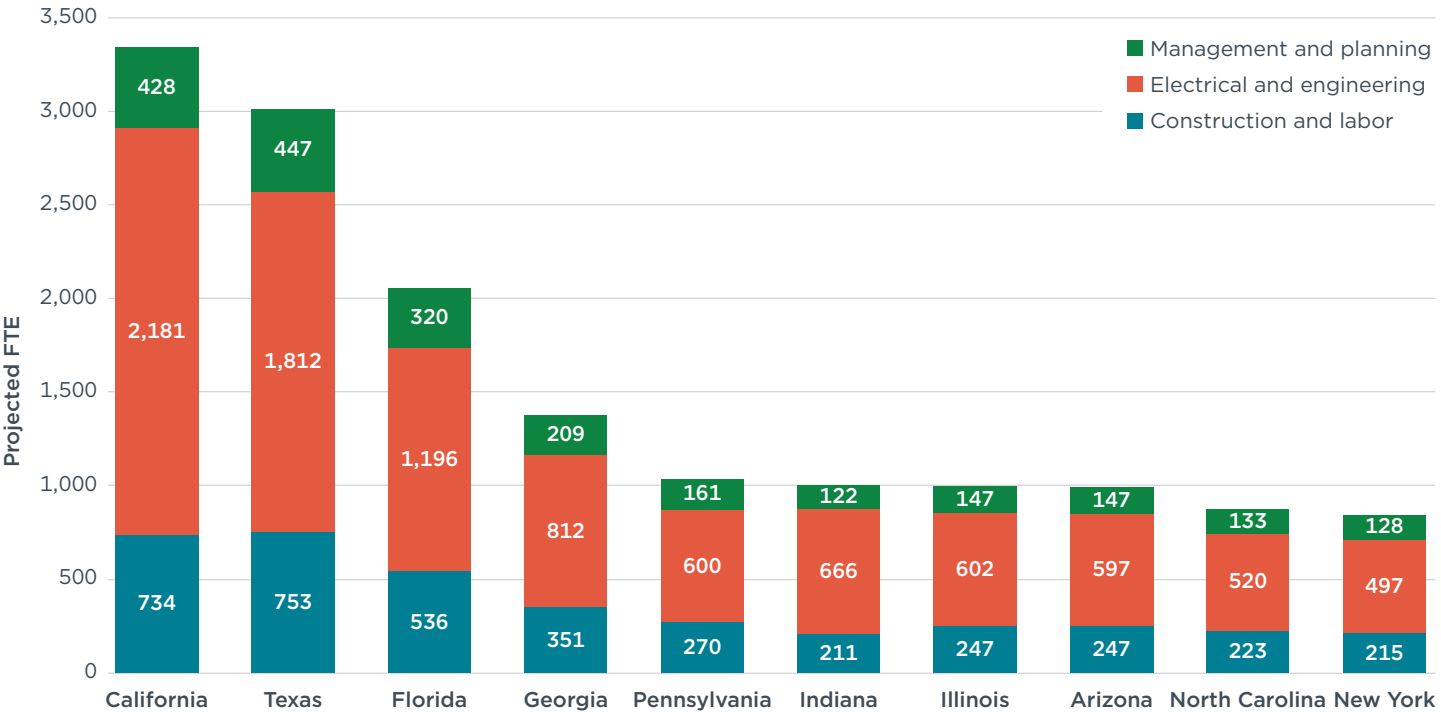
To provide a more detailed view of each state’s grid modernization needs and to support grid planning efforts, we also present the results at the state level for selected states. Here we also group the job types based on their role in a project to provide a more granular understanding of workforce needs (Table 5).

**Table 5**  
**Classification of job type by project role**

| Job type                       | Project role               |
|--------------------------------|----------------------------|
| Equipment operator             | Construction and labor     |
| General labor                  |                            |
| Electrician                    | Electrical and engineering |
| Repair technician              |                            |
| Electrical engineer            |                            |
| Lineman                        |                            |
| Engineering technician         |                            |
| Civil engineer                 |                            |
| Structural engineer            |                            |
| Project manager                | Management and planning    |
| Construction manager           |                            |
| Site acquisition agent/manager |                            |
| Surveyor                       |                            |
| Estimator                      |                            |

Figure 8 shows the top 10 states based on job demand for charging and utility infrastructure. At the national level, electrical and engineering jobs are the most prevalent based on our classification, accounting for 62% of the total, followed by construction and labor at 24%, and management and planning at 14%. However, these proportions vary by state—for instance, in 2032, electrical and engineering roles comprise 65% of job demand in California and 60% in Texas.

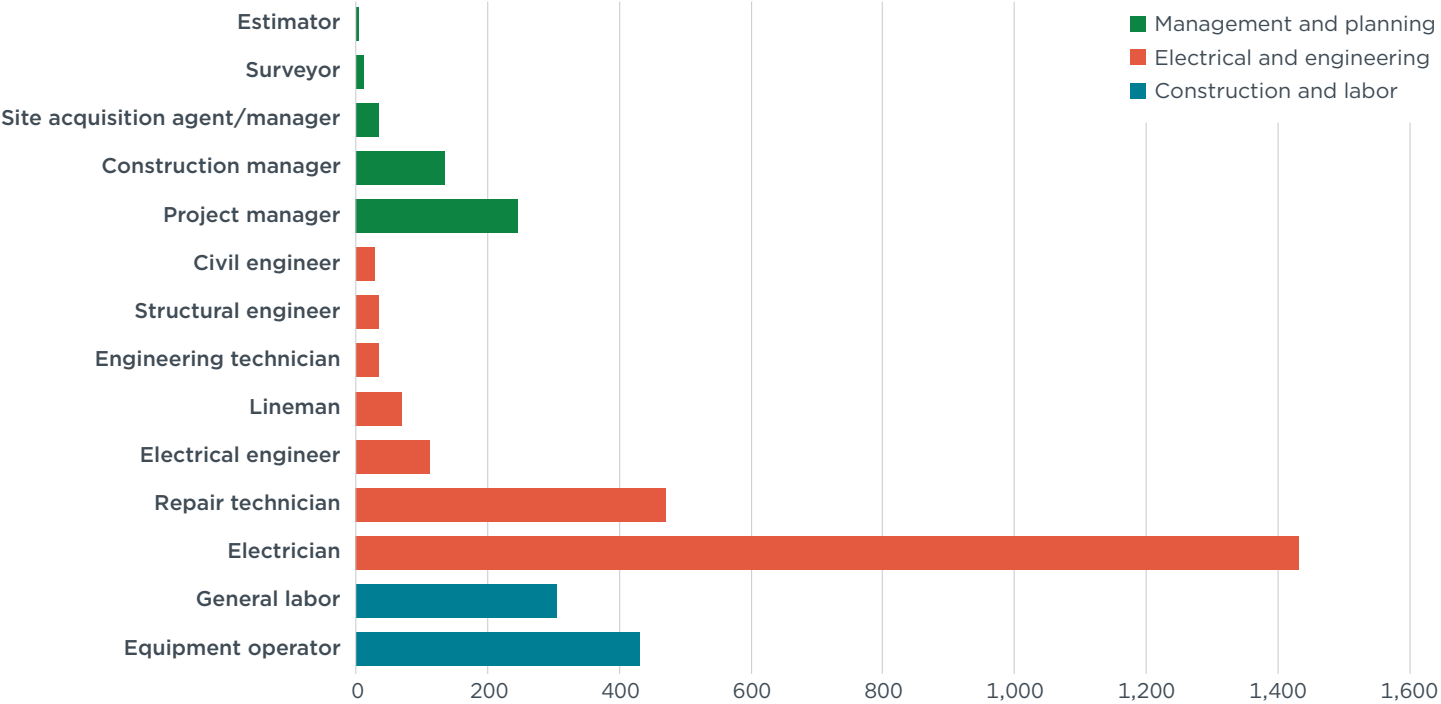
**Figure 8**  
**Top 10 U.S. states by estimated job demand for charging and grid infrastructure in 2032**



Figures 9, 10, and 11 display job demand by job type and classification for California, Illinois, and New Jersey in 2032. California was selected because it has the highest job demand, and Illinois and New Jersey stand out for their active legislative efforts related to grid electrification.<sup>10</sup>

Electricians make up the largest share of job demand. Because our estimates are based on the fixed prototypes from BV, the relative share of job types is the same between states. However, the scale of job demand differs between states based on their different charger and grid upgrade needs.

**Figure 9**  
**Estimated job demand in California by job type in 2032**

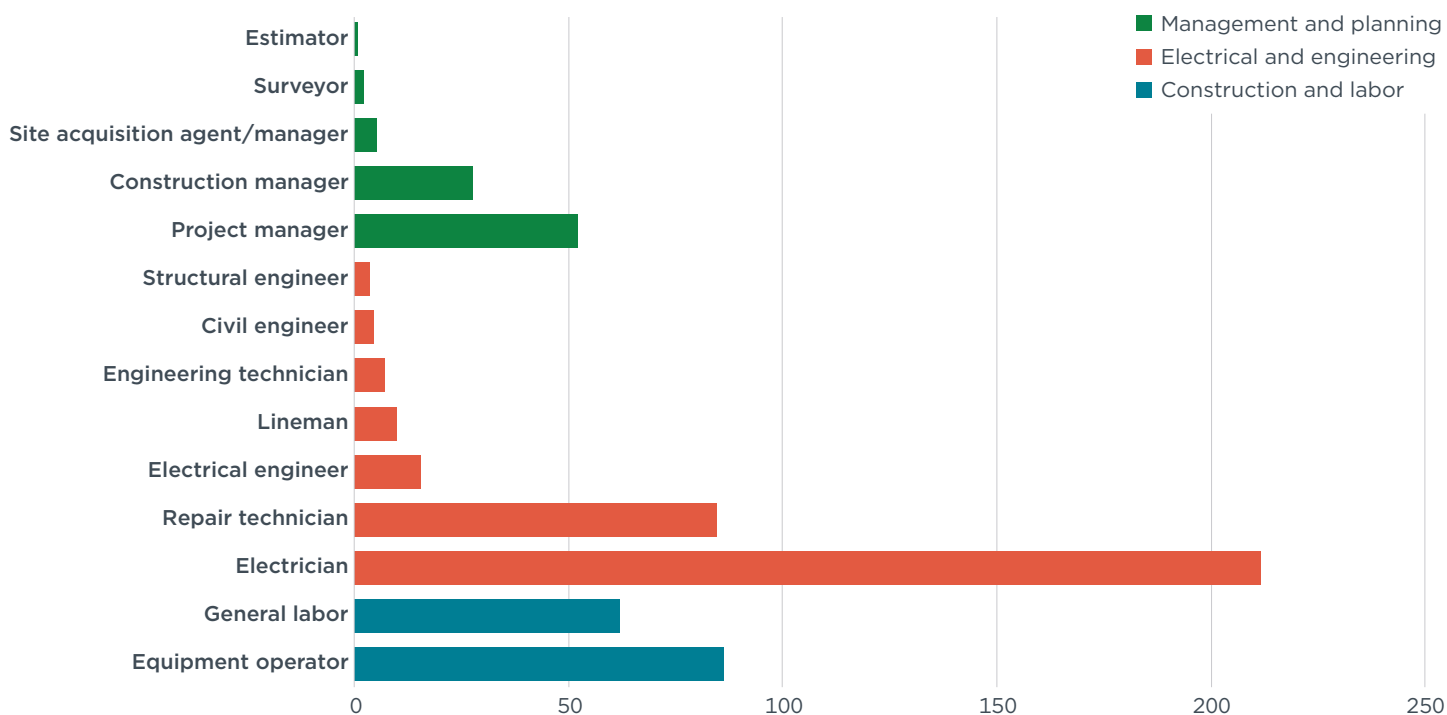


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<sup>10</sup> Illinois General Assembly, HB5610, <https://www.ilga.gov/legislation/fulltext.asp?DocName=&SessionId=112&GA=103&DocType=HB&DocNum=5610&GAID=17&LegID=&SpecSess=&Session=>; SB3794, <https://www.ilga.gov/legislation/fulltext.asp?DocName=&SessionId=112&GA=103&DocType=SB&DocNum=3794&GAID=17&LegID=&SpecSess=&Session=>; New Jersey Senate Bill 258, <https://legiscan.com/NJ/text/S258/id/2960966>; Natural Resources Defense Council, “Labor, Industry, Public Health, and Environmental Advocates Urge NJ to Pass Grid Modernization,” press release, October 16, 2024, <https://www.nrdc.org/press-releases/labor-industry-public-health-and-environmental-advocates-urge-nj-pass-grid>.

**Figure 10**

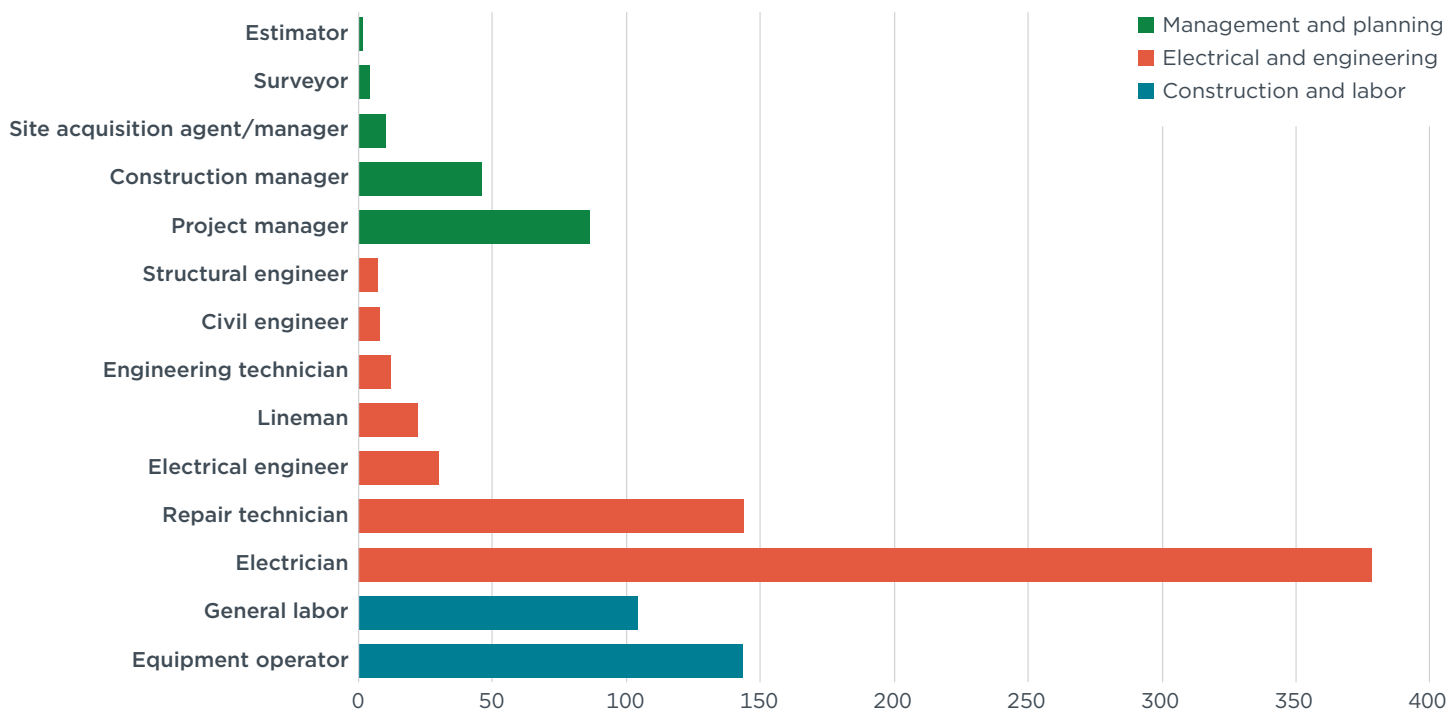
**Estimated job demand in Illinois by job type in 2032**



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**Figure 11**

**Estimated job demand in New Jersey by job type in 2032**



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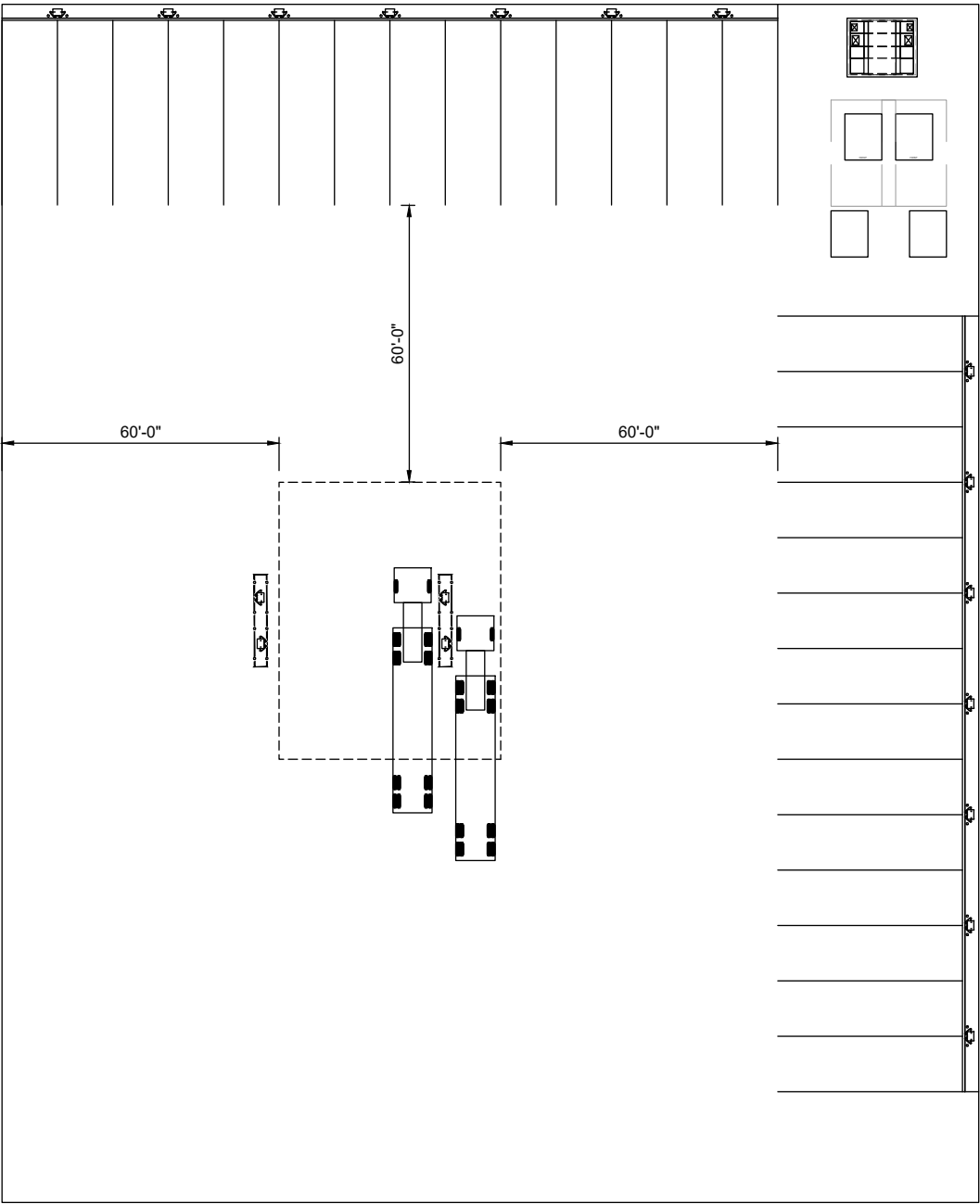
## CONCLUDING REMARKS

Billions of dollars of public and private investment are being directed toward building out charging infrastructure for ZE-MHDVs in the United States. Understanding the labor impact of these investments will help policymakers evaluate the economic effect of this market's growth and how to best structure incentive programs. Using charging facility prototypes from Black & Veatch and charging infrastructure projections from the ICCT, this brief detailed a method we developed to estimate the labor needs associated with charging and utility infrastructure investments. The example analysis showed the needs driven by federal electric vehicle tax incentives. Projected labor estimates include state-by-state results and reflect the variation in BTM and FTM infrastructure work. These methods and results will be further outlined in a forthcoming report that will also discuss the implications in more detail.

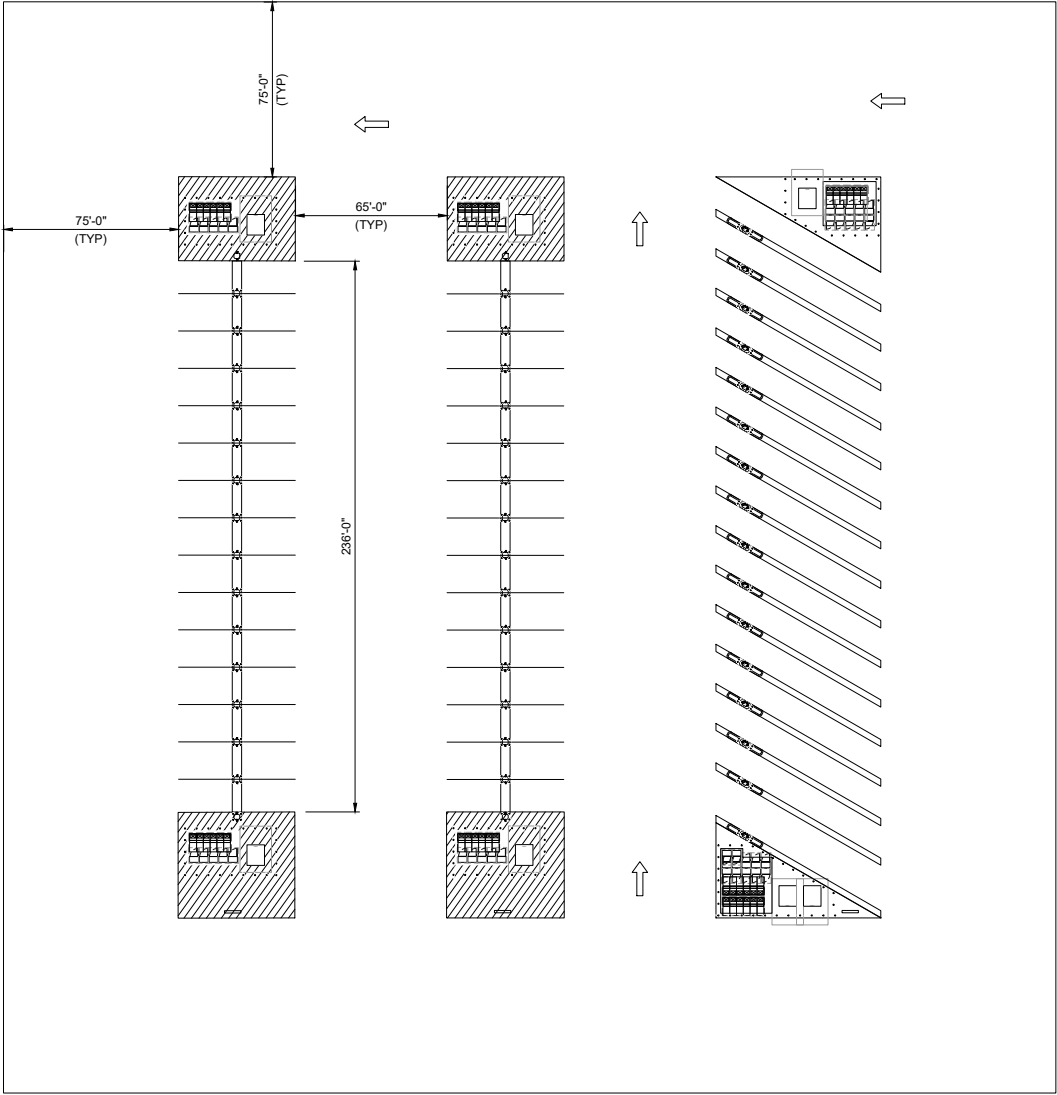
APPENDIX

The three prototypes designed by Consulting firm Black & Veatch (BV) for the ICCT are illustrated in Figures A1 through A3. Table A1 summarizes key design elements of the three prototypes in this study. Following that, Tables A2 through A7, also from BV, outline the BV’s estimates of the tasks and job needs required to develop and construct each charging facility.

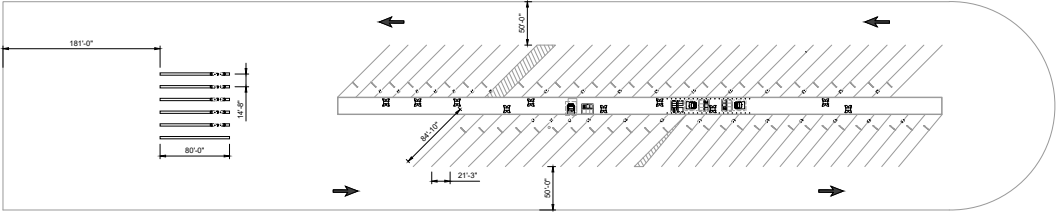
Figure A1  
Small depot charging facility



**Figure A2**  
Medium charging hub



**Figure A3**  
Large corridor charging facility



**Table A1**
**Summary of truck charging prototype design**

| Prototype size | Expected use case | Number of charging stalls                                                  | Total nameplate capacity (MW) | Expected land requirement (acres) |
|----------------|-------------------|----------------------------------------------------------------------------|-------------------------------|-----------------------------------|
| Small          | Depot charging    | 28 pull-in stalls without trailers<br>4 pull-through stalls with trailers  | 4.4                           | ≥ 1 acre                          |
| Medium         | Hub charging      | 60 pull-in stalls without trailers<br>16 pull-through stalls with trailers | 8.4                           | 6 acres                           |
| Large          | Corridor charging | 5 pull-in stalls without trailers<br>50 pull-through stalls with trailers  | 15.6                          | ≥ 8 acres                         |

**Table A2**
**Small depot charging facility BTM tasks and job needs**

|                  | Type of task                                        | Occupation type                  | Number of person-days | Labor hours |
|------------------|-----------------------------------------------------|----------------------------------|-----------------------|-------------|
| Behind-the-meter | Project management                                  | Project manager                  | 117                   | 930         |
|                  | Design and engineering                              |                                  | 38                    | 303         |
|                  | Site walk                                           | Civil engineer                   | 1                     | 8           |
|                  |                                                     | Electrical engineer              | 1                     | 8           |
|                  | Estimating                                          | Estimator                        | 2                     | 16          |
|                  | Electrical engineering                              | Electrical engineer              | 8                     | 60          |
|                  | Civil engineering                                   | Civil engineer                   | 7                     | 51          |
|                  | Structural engineering                              | Structural engineer              | 5                     | 33          |
|                  | Engineering graphics                                | Engineering technician           | 16                    | 127         |
|                  | Switchboard coordination                            | Electrical engineer              | 3                     | 24          |
|                  | Utility coordination                                | Electrical engineer              | 7                     | 50          |
|                  | Permitting (land services)                          | Site acquisition program manager | 9                     | 72          |
|                  | Land survey                                         | Civil engineer                   | 1                     | 5           |
|                  |                                                     | Surveyor                         | 5                     | 40          |
|                  | Construction management                             | Construction manager             | 61                    | 482         |
|                  | Demolition                                          | Equipment operator               | 44                    | 351         |
|                  |                                                     | General labor                    | 24                    | 191         |
|                  | Trenching and backfill                              | Equipment operator               | 22                    | 172         |
|                  |                                                     | General labor                    | 12                    | 94          |
|                  | Hardscape (asphalt and concrete work)               | Equipment operator               | 40                    | 314         |
|                  |                                                     | General labor                    | 50                    | 397         |
|                  | Site improvements                                   | Equipment operator               | 82                    | 654         |
|                  |                                                     | General labor                    | 45                    | 355         |
|                  | Electrical work                                     | Electrician                      | 236                   | 1,883       |
|                  | Electrical equipment – procurement and installation | Electrician                      | 98                    | 782         |
|                  | Charging equipment – procurement & installation     | Electrician                      | 33                    | 259         |
|                  | Commissioning support                               | Electrician                      | 18                    | 138         |

**Table A3**
**Small depot charging facility FTM tasks and job needs**

| Front-of-the-meter | Type of task                                                                           | Occupation type                               | Number of person-days | Labor hours |
|--------------------|----------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------|-------------|
|                    | Substation planning analysis to determine bank size, breaker additions, and protection | Electrical engineer                           | 20                    | 160         |
|                    | Planning analysis to ensure sufficient supplied capacity across feeder                 | Electrical engineer                           | 20                    | 160         |
|                    | Determine distribution routing and a subsequent preliminary design                     | Electrical engineer                           | 15                    | 120         |
|                    | Coordination review, and settings development                                          | Electrical engineer (protection and controls) | 4                     | 32          |
|                    | Permitting                                                                             | Site acquisition manager/surveyor             | 5                     | 40          |
|                    | Real estate easement acquisition                                                       | Site acquisition agent/manager                | 8                     | 60          |
|                    | Construction/installation – substation bank                                            | Substation/site crew                          | 60                    | 480         |
|                    | Electrical work                                                                        | Lineman                                       | 40                    | 322         |
|                    | Civil work                                                                             | General labor                                 | 20                    | 158         |
|                    | Construction/installation – distribution feeder                                        | Line/site crew                                | 90                    | 720         |
|                    | Electrical work                                                                        | Lineman                                       | 77                    | 612         |
|                    | Civil work                                                                             | General labor                                 | 14                    | 108         |
|                    | Construction/installation – Point of interconnection                                   | Line/site crew                                | 40                    | 320         |
|                    | Electrical work                                                                        | Lineman                                       | 30                    | 240         |
|                    | Civil work                                                                             | General labor                                 | 10                    | 80          |
|                    | Testing and commissioning                                                              | Electrical engineer (protection and controls) | 6                     | 48          |

Table A4

## Medium charging hub BTM tasks and job needs

| Behind-the-meter | Type of task                                        | Occupation type                  | Number of person-days | Labor hours |
|------------------|-----------------------------------------------------|----------------------------------|-----------------------|-------------|
|                  | Project management                                  | Project manager                  | 129                   | 1,028       |
|                  | Design and engineering                              |                                  | 118                   | 942         |
|                  | Site walk                                           | Civil engineer                   | 1                     | 8           |
|                  |                                                     | Electrical engineer              | 1                     | 8           |
|                  | Estimating                                          | Estimator                        | 10                    | 80          |
|                  | Electrical engineering                              | Electrical engineer              | 18                    | 142         |
|                  | Civil engineering                                   | Civil engineer                   | 17                    | 134         |
|                  | Structural engineering                              | Structural engineer              | 21                    | 165         |
|                  | Engineering graphics                                | Engineering technician           | 50                    | 396         |
|                  | Switchboard coordination                            | Electrical engineer              | 10                    | 75          |
|                  | Utility coordination                                | Electrical engineer              | 16                    | 126         |
|                  | Permitting (land services)                          | Site acquisition program manager | 21                    | 166         |
|                  | Land survey                                         | Civil engineer                   | 2                     | 10          |
|                  |                                                     | Surveyor                         | 5                     | 40          |
|                  | Construction management                             | Construction manager             | 57                    | 454         |
|                  | Demolition                                          | Equipment operator               | 94                    | 749         |
|                  |                                                     | General labor                    | 51                    | 407         |
|                  | Trenching and backfill                              | Equipment operator               | 79                    | 630         |
|                  |                                                     | General labor                    | 43                    | 342         |
|                  | Hardscape (asphalt and concrete work)               | Equipment operator               | 222                   | 1,775       |
|                  |                                                     | General labor                    | 281                   | 2,248       |
|                  | Site improvements                                   | Equipment operator               | 353                   | 2,818       |
|                  |                                                     | General labor                    | 192                   | 1,530       |
|                  | Electrical work                                     | Electrician                      | 1,732                 | 13,849      |
|                  | Electrical equipment – procurement and installation | Electrician                      | 320                   | 2,559       |
|                  | Charging equipment – procurement and installation   | Electrician                      | 208                   | 1,662       |
|                  | Commissioning support                               | Electrician                      | 31                    | 248         |

**Table A5**
**Medium charging hub FTM tasks and job needs**

| Front-of-the-meter | Type of task                                                                           | Occupation type                               | Number of person-days | Labor hours |
|--------------------|----------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------|-------------|
|                    | Substation planning analysis to determine bank size, breaker additions, and protection | Electrical engineer                           | 30                    | 240         |
|                    | Planning analysis to ensure sufficient supplied capacity across feeder                 | Electrical engineer                           | 20                    | 160         |
|                    | Determine distribution routing and a subsequent preliminary design                     | Electrical engineer                           | 15                    | 120         |
|                    | Coordination review, and settings development                                          | Electrical engineer (protection and controls) | 4                     | 32          |
|                    | Permitting                                                                             | Site acquisition manager/surveyor             | 7                     | 56          |
|                    | Real estate easement acquisition                                                       | Site acquisition agent/manager                | 15                    | 120         |
|                    | Construction/installation - substation bank                                            | Substation/site crew                          | 60                    | 480         |
|                    | Electrical work                                                                        | Lineman                                       | 40                    | 322         |
|                    | Civil work                                                                             | General labor                                 | 20                    | 158         |
|                    | Construction/installation - distribution feeder                                        | Line/site crew                                | 90                    | 720         |
|                    | Electrical work                                                                        | Lineman                                       | 77                    | 612         |
|                    | Civil work                                                                             | General labor                                 | 14                    | 108         |
|                    | Construction/installation - point of interconnection                                   | Line/site crew                                | 40                    | 320         |
|                    | Electrical work                                                                        | Lineman                                       | 30                    | 240         |
|                    | Civil work                                                                             | General labor                                 | 10                    | 80          |
|                    | Testing and commissioning                                                              | Electrical engineer (protection and controls) | 6                     | 48          |

Table A6

## Large corridor charging facility BTM tasks and job needs

| Behind-the-meter | Type of task                                        | Occupation type                  | Number of person-days | Labor hours |
|------------------|-----------------------------------------------------|----------------------------------|-----------------------|-------------|
|                  | Project management                                  | Project manager                  | 123                   | 981         |
|                  | Design and engineering                              |                                  | 103                   | 817         |
|                  | Site walk                                           | Civil engineer                   | 3                     | 20          |
|                  |                                                     | Electrical engineer              | 1                     | 2           |
|                  | Estimating                                          | Estimator                        | 2                     | 10          |
|                  | Electrical engineering                              | Electrical engineer              | 39                    | 310         |
|                  | Civil engineering                                   | Civil engineer                   | 18                    | 141         |
|                  | Structural engineering                              | Structural engineer              | 42                    | 334         |
|                  | Engineering graphics                                | Engineering technician           | 18                    | 141         |
|                  | Switchboard coordination                            | Electrical engineer              | 13                    | 99          |
|                  | Utility coordination                                | Electrical engineer              | 35                    | 277         |
|                  | Permitting (land services)                          | Site acquisition program manager | 23                    | 183         |
|                  | Land survey                                         | Civil engineer                   | 4                     | 26          |
|                  |                                                     | Surveyor                         | 6                     | 44          |
|                  | Construction management                             | Construction manager             | 73                    | 576         |
|                  | Demolition                                          | Equipment operator               | 40                    | 318         |
|                  |                                                     | General labor                    | 22                    | 173         |
|                  | Trenching and backfill                              | Equipment operator               | 59                    | 464         |
|                  |                                                     | General labor                    | 32                    | 252         |
|                  | Hardscape (asphalt and concrete work)               | Equipment operator               | 21                    | 162         |
|                  |                                                     | General labor                    | 26                    | 205         |
|                  | Site improvements                                   | Equipment operator               | 134                   | 1,067       |
|                  |                                                     | General labor                    | 73                    | 579         |
|                  | Electrical work                                     | Electrician                      | 1,157                 | 9,253       |
|                  | Electrical equipment - procurement and installation | Electrician                      | 143                   | 1,141       |
|                  | Charging equipment - procurement and installation   | Electrician                      | 70                    | 559         |
|                  | commissioning support                               | Electrician                      | 43                    | 340         |

Table A7

## Large corridor charging facility FTM tasks and job needs

|                    | Type of task                                                                           | Occupation type                               | Number of person-days | Labor hours |
|--------------------|----------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------|-------------|
| Front-of-the-meter | Substation planning analysis to determine bank size, breaker additions, and protection | Electrical engineer                           | 30                    | 240         |
|                    | Planning analysis to ensure sufficient supplied capacity across feeder                 | Electrical engineer                           | 30                    | 240         |
|                    | Determine distribution routing and a subsequent preliminary design                     | Electrical Engineer                           | 15                    | 120         |
|                    | Coordination review, and settings development                                          | Electrical engineer (protection and controls) | 4                     | 32          |
|                    | Permitting                                                                             | Site acquisition manager/surveyor             | 10                    | 80          |
|                    | Real estate easement acquisition                                                       | Site acquisition agent/manager                | 8                     | 60          |
|                    | Construction/installation - substation bank                                            | Substation/site crew                          | 60                    | 480         |
|                    | Electrical work                                                                        | Lineman                                       | 40                    | 322         |
|                    | Civil work                                                                             | General labor                                 | 20                    | 158         |
|                    | Construction/installation - distribution feeder                                        | Line/site crew                                | 135                   | 1080        |
|                    | Electrical work                                                                        | Lineman                                       | 115                   | 918         |
|                    | Civil work                                                                             | General labor                                 | 20                    | 162         |
|                    | Construction/installation - point of interconnection                                   | Line/site crew                                | 50                    | 400         |
|                    | Electrical work                                                                        | Lineman                                       | 38                    | 300         |
|                    | Civil work                                                                             | General labor                                 | 13                    | 100         |
|                    | Testing and commissioning                                                              | Electrical engineer (protection and controls) | 6                     | 48          |



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